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Introduction Our relationships with work and the workplace have changed forever





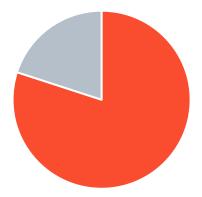
INTRODUCTION

People with low social connection are 70% more likely to feel burnt out than people with high social connection.

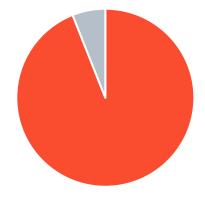
SOURCE: BetterUp

Discovery Where you are now and where you want to be

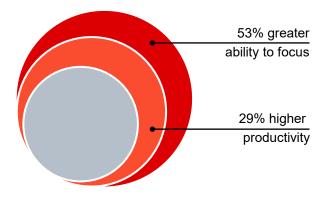
DISCOVERY



80% of employees surveyed want flexibility in **where** they work



94% of employees surveyed want flexibility in **when** they work



Workers who have **full schedule flexibility** are reporting 29% higher productivity and 53% greater ability to focus than workers with no ability to shift their schedule.

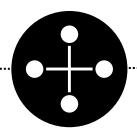
SOURCE: Fall 2022 Future Forum Pulse

Flexibility is a range

Full-time in the office



Hybrid schedule



Fully remote



20% of employees surveyed want to be full-time in the office

65% of all workers say they would prefer working some of the time from the office and some of the time remotely

15% of employees surveyed want to be fully remote

SOURCE: Future Forum Pulse, Jul 2022 + Fall 2022

What motivates people to come into the office today?



74%

of employees surveyed want to collaborate, build camaraderie, and facilitate in-person meetings



16%

of employees surveyed are seeking out a quiet space to focus on getting work done



10%

of employees surveyed come into the office to put in facetime with management

SOURCE: Future Forum Pulse, Jul 2022

DISCOVERY

What are the factors impacting your decision to not work from the office on a given day?

(5 = Extremely Impactful, 1 = Not at all Impactful)

- 3.1 **Commute.** Time and expenses
- 3.1 Well-being. Mental, physical, and emotional
- 2.9 **Schedule.** Inflexibility too many meetings/video meetings
- 2.7 Caregiving. Responsibilities (childcare, elder care, pet care)
- 2.4 **Design.** Office doesn't suit my work preference
- 2.4 Attendance. Unsure if anyone else will be there
- 2.4 Location. No local office near me

SOURCE: MillerKnoll proprietary survey conducted Sept of 2022 among 889 US-based workers

Places that matter



Within any flexible approach to workplace, it's important to create places that matter to your people.

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Places that matter start with people



Understanding how people perceive the world is a prerequisite for creating places that matter.

Places that matter strengthen community



We can shape places to strengthen connection by facilitating activities that bring people together.

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Places that matter feel inclusive and personal



The expression of a place should be based upon the unique cultures, communities, and individuals who will use it every day.

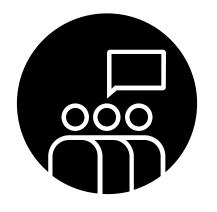
Places that matter get better over time



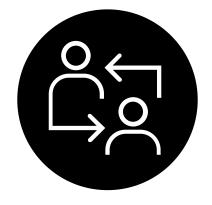
When we create places that matter, we invest time, thought, energy, and emotion as well as capital in their continuous improvement.

New ways of working Creating better work experiences in the office, at home, and elsewhere

Space Types to Support Social Experiences



Community
Socialization & Assembly



Group

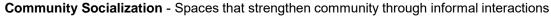
Meeting & Collaboration



Individual
Restoration & Focus

Communities at work



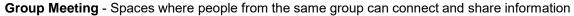




Community Assembly - Spaces where people from different groups can work alone or together

Groups at work







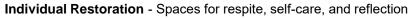
Group Collaboration - Spaces in which groups can cycle between working alone and together

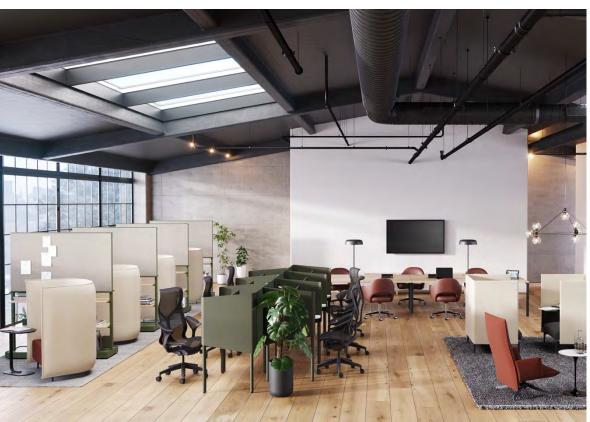
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Individuals at work







Individual Focus - Spaces for individuals to work without distractions

Work from home





The home office is a critical piece of supporting the work experience for hybrid workers.

Next steps Getting started with place design

Getting started with place design

- 1. **Engage your people** in dialogue about their work experience.
- Leverage feedback from conversations with your people to inform workplace strategy.
- 3. **Pilot new workplace settings** or experiences based on outcome of those engagements.

Thank You